

## ANNEX

### Ken Kanofski - Career Summary

Ken Kanofski is a successful company director, chair and independent adviser. Ken is Chair of Placemaking NSW and the Sydney Olympic Park Authority, he also a director of Tellus Holdings and Jerrara Power. Ken provides independent advice to government and the corporate sector in a range of areas including transport and roads, water infrastructure, venue management, urban development, energy, and waste.

As an adviser, Ken is currently providing advice to the National Infrastructure and Transport Ministers on a safety and productivity reform for the Heavy Vehicle National Law; also currently advising the Victorian Government on asset management of the public housing portfolio; advised Ventia Transport on two successful asset management bids totalling \$2 billion and has advised on numerous water, transport, roads, and property infrastructure projects.

Ken has been involved in oversight of the \$135 million refinancing of Tellus Holdings; the successful start-up of Tellus's Sandy Ridge geological waste repository and the development of a new vision and strategy for Sydney Olympic Park.

Previously, Ken has served for 20 years as Chief Executive Officer of four statutory corporations: NSW Roads and Maritime Services, NSW Land and Housing Corporation, Government Property NSW and WSN Environmental Solutions. Ken has led fully commercial businesses, self funding government corporations and a core government department. Ken has had full bottom line responsibility for businesses with revenue up to \$10 billion per annum, assets up to \$90 billion and up to 6000 employees. He has had leadership roles in multi-billion dollar infrastructure projects and experience in commercialisation, privatisation and all types of public private partnerships.

Some key achievements in CEO roles include:

- At NSW Roads and Maritime implementing a new customer focussed and accountable operating model, oneRMS; delivering a record \$8 billion per annum, 700 project capital program 97% on time and on budget; successful PPP contract close, financial close and planning approval for \$40+ billion in motorway projects; reducing operating costs by 20% and improving safety performance by 78%.
- At NSW Land and Housing Corporation developed a portfolio strategy for public housing in NSW, improving outcomes by \$200 million pa; gained government approval for a \$5 billion, 40 year transformational strategy for renewing and improving public housing estates, with \$2 billion funded from property development uplift; overhauled the \$400 million per annum public housing maintenance contracting model, delivering 15% savings.
- At WSN Environmental Solutions successful corporatisation, commercial reform, profit improvement and privatisation, with complete transformation of every aspect of performance – financial, customer and staff satisfaction, work health and safety, environment and commercial.

Ken has served as a board member and chair of national policy bodies, statutory authorities, industry bodies and community organisations, he has contributed significantly to policy at a state, national and international level in roads and road safety, maritime, heavy vehicle regulation, road pricing and funding, carbon abatement, public and community housing and waste and recycling. Ken served as Australia's first delegate to the World Road Association based in Paris.

Ken has a reputation as an authentic leader with an exceptional record of achievement in strategic, financial, operational, environmental, safety and organisational reform, solving complex business and policy problems, delivering major projects, and balancing multiple stakeholder requirements. Ken combines strong commercial skills with a deep knowledge of all three levels of government and communication and team building skills. He has established strong and credible relationships at all levels of government, in the corporate sector and with key stakeholders.